



The Nelson Mandela African Institution of Science and Technology (NM-AIST)
Africa Centre for Reseach, Agricultural advancement,
Teaching Excellence and Sustainability (CREATES)

Interim Financial Report June - December, 2021



		Period Ending 31st	Cummulative for the Period Ending 31s	
		December 2021	December, 2021	
Sources of Funds			Amount (USD)	
Opening cash balance		1,047,506	1,047,506	
			-	
Government Funds		-	-	
World Bank IDA Funds		-	-	
Other funds			-	
Refunds to SA/Retirements			-	
Credit			-	
Total		-	-	
			-	
Add receipt			-	
Government Funds		-	-	
World Bank IDA Funds		1,093,679	1,093,679	
Student Fees (IUCEA)		9,590	9,590	
Refunds to SA/Retirements		4,321	4,321	
Credit			-	
ICTP Conference		-	-	
Others(EWA BELT PROJECT,ESIDA)		16,238	16,238	
Total Financing		2,171,333	2,171,333	
5 III ACE A II I I I I			-	
Less:Expenditure as per ACE Annual Impelmentation Plan			-	
Tki i		251.000	254.000	
To achieve learning excellence Research Excellence		251,868 151,948	251,868 151,948	
Quality Assurance		9,294	9,294	
Equity dimension		11.190	11,190	
Attracting Regional Academic Staff and Students		5,774	5,774	
Engaging National and Regional Academic Partners		5,000	5,000	
Attracting National and Regional Sector Partners		3,000		
International academic collaboration		_	_	
Center Management and Governance		141,633	141,633	
Sustainable Financing		2,478	2,478	
Monitoring and Evaluation		23,129	23,129	
Sub-total		602,313	602,313	
Bank charges		899	899	
Transfers(Credit)		165,000	165,000	
Other project expenditure		57,308	57,308	
Sub-total		223,208	223,208	
Total Expenditure		825,521	825,521	
Clossing Balance		1,345,812	010,011	
		_,;,==		
Bank Summary				
CASH BALANCE SUMMARY FOR ACE II (CREATES FNS) FOR T	THE PERIOD END	ING 31ST DECEMBER 2021		
Balance CRDB (TZS)Account)	1,325,559	1,325,559		
Balance CRDB (TZS)Account)	46,399,600	20,253		
Total Balance	1,325,559	1,345,812		

Name of ACE	Centre for Research Advancement, Teach	ng Excellenc	e and Sustain	ability in Foo	d and Nutrition Se	curity (CREATES-FI	NS)
FABLE 17:	Uses of Funds(USD) (Breakdown) for the period ending 31/12/2	021					
Objective code	Expenditure	Actual	Period ending Planned	Variance			
						PAD/Life of Project	Revised
Action Plan1	To achieve learning excellence Support development of new NanoScience curriculum	2,000.00	26,000.00	24,000.00	ongoing	Project 5 years	PAD
1.2	Support accreditation of one running international program	218.34	30,000.00	29,781.66			
1.3	Facilitate short course delivery on pedagogy that will be offered in collaboration with Zhejiang Normal University of China and TCU		35,000.00	35,000.00	ongoing	5 years	
1.4	Support sending/hosting of students and faculty members during exchange (inclunding Parttime Lecturers& Adjunct Proffesors)	4,723.55	40,000.00	35,276.45		5 years	
1.5	Organise and conduct two short courses in collaboration with partner universities	4,723.33	40,000.00	35,2/6.43	ongoing	5 years	
1.6	Support Junior Lectures in their activities including	10,147.92	20,000.00	9,852.08	ongoing	5 years	
1.7	research, fundraising and students supervision	5,562.50	12,000.00	6,437.50	ongoing	5 years	
	Support Development of NM-AIST hostel to accommodate the lactating mothers students	200,000.00	200,000.00	-	ongoing	5 years	
1.8	Provide scholarship to newly enrolled students	29,215.41	227,500.00	198,284.59	ongoing	5 years	
Action Plan 2	Sub-Total Research Excellence	251,867.72	590,500.00	338,632.28			
2.1	Establishment of Demonstration plots/farm facilities for practical trainings, research and income generation (A knowledge &					_	
2.2	Skill Platform) Land Clearance and setting fire buffer zones for KARANGAI INNOVATION PARK	99,023.02 6,706.80	150,000.00 15,000.00	50,976.98 8,293.20	ongoing	5 years	
2.3	To support establishiment of research data hub/Centre through Farming As A Business (FAAB)-Project and operationalisation of HPC	27,830.19	50,000.00	22,169.81	ongoing	5 years	
2.4	Support commercialization of innovations, spinoff, patents, products by students, faculty members/ other stakeholders	4,944.10	100,000.00	95,055.90	ongoing	5 years	
2.5	Facilitating participation of CREATES/NM-AIST in knowledge exchange events and conferences (TCU exhibition,	4,744.10	100,000.00	93,033.90	ongoing	J years	
2.0	Nanenane,Sabasaba (soapbox), KiliKaribu fair and Mandela SETI Week)	13,443.78	35,000.00	21,556.22	ongoing	5 years	
Action Plan 3	Sub-Total Quality Assurance	151,947.89	350,000.00	198,052.11			
3.1	Support Training of Lab staff on ISO17025 (Testing Lab. Quality Management)						
3.2	Support Procurement& Installation of survaillance/security		8,000.00	8,000.00	ongoing	5 years	
3.3	cameras at NM-AIST Lab and Campus Support Procurement & Installation of Fire alarms at MN-	9,293.85	10,000.00	706.15	ongoing	5 years	
	AIST Sub-Total	9,293.85	5,000.00 23,000.00	5,000.00	ongoing	5 years	
Action Plan 4	Equity dimension	9,293.85	23,000.00	13,706.15			
	Sensitizing young girls and boys in secondary schools and colleges to						
4.1	participate in Sciences, Engineering, and Mathematics and Technology subjects (in collaboration STEMi program)		18,000.00	18,000.00	ongoing	5 years	
4.2	Conducting training to women, special groups, youth and other small						
	scale processors on food processing, value		10,000.00	10,000.00	ongoing	5 years	
4.3	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities	251.30	10,000.00 3,000.00	10,000.00 2,748.70	ongoing	5 years	
	scale processors on food processing, value Develop an Equity Strategy to guide CREATES	251.30					
4.3 4.4 4.5	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes	251.30 10.938.86	3,000.00	2,748.70	ongoing	5 years	
4.3	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment)		3,000.00 6,000.00 10,000.00	2,748.70 6,000.00	ongoing ongoing ongoing	5 years 5 years 5 years	
4.3 4.4 4.5 4.6	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentoship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit		3,000.00 6,000.00	2,748.70 6,000.00 (938.86)	ongoing	5 years	
4.3 4.4 4.5 4.6 Action Plan 5	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentoship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students	10,938.86	3,000.00 6,000.00 10,000.00 3,000.00	2,748.70 6,000.00 (938.86) 3,000.00	ongoing ongoing ongoing	5 years 5 years 5 years	
4.3 4.4 4.5 4.6	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentoship courses, best performance recruitment) Suppor Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total	10,938.86	3,000.00 6,000.00 10,000.00 3,000.00 50,000.00	2,748.70 6,000.00 (938.86) 3,000.00 38,809.84	ongoing ongoing ongoing ongoing	5 years 5 years 5 years 5 years	
4.3 4.4 4.5 4.6 Action Plan 5	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaining Centre &NM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capcities and	10,938.86	3,000.00 6,000.00 10,000.00 3,000.00	2,748.70 6,000.00 (938.86) 3,000.00	ongoing ongoing ongoing	5 years 5 years 5 years	
4.3 4.4 4.5 4.6 Action Plan 5	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaining Centre &M.MAIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized	11,190.16 114.00 5,660.00	3,000,00 6,000,00 10,000,00 3,000,00 50,000,00 8,000,00	2,748.70 6,000.00 (938.86) 3,000.00 38,809.84 7,886.00	ongoing ongoing ongoing ongoing ongoing	5 years 5 years 5 years 5 years	
4.3 4.4 4.5 4.6 4.6 5.1	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentoship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaning Centre &NM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capeties and opportunities Sub-Total	10,938.86 11,190.16	3,000,00 6,000,00 10,000,00 3,000,00 50,000,00	2,748.70 6,000.00 (938.86) 3,000.00 38,809.84 7,886.00	ongoing ongoing ongoing ongoing ongoing	5 years 5 years 5 years 5 years 5 years	
4.3 4.4 4.5 4.6 4.6 5.1	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaining Centre &NM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capcities and opportunities	11,190.16 114.00 5,660.00	3,000,00 6,000,00 10,000,00 3,000,00 50,000,00 8,000,00	2,748.70 6,000.00 (938.86) 3,000.00 38,809.84 7,886.00	ongoing ongoing ongoing ongoing ongoing ongoing ongoing	5 years 5 years 5 years 5 years 5 years	
4.3 4.4 4.5 4.6 Action Plan 5 5.1	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Implementation	11,190.16 114.00 5,660.00 5,774.00	3,000,00 6,000,00 10,000,00 3,000,00 \$0,000,00 15,000,00 23,000,00	2,748,70 6,000,00 (938,86) 3,000,00 38,809,84 7,886,00 17,226,00	ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing	5 years	
4.3 4.4 4.5 4.6 4.6 5.1 5.2 Action Plan 6 6.1	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentoship ocurses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaning Centre &NM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capcities and opportunities Sub-Total Engaging National and Regional Academic Partners Support joint teaching, research and innovations among the National academic partners	11,190.16 114.00 5,660.00 5,774.00	3,000,00 6,000,00 10,000,00 3,000,00 50,000,00 8,000,00 15,000,00 23,000,00	2,748,70 6,000,00 (938,86) 3,000,00 38,899,84 7,886,00 17,226,90 10,000,00	ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing	5 years 5 years 5 years 5 years 5 years 5 years	
4.3 4.4 4.5 4.6 4.6 5.1 5.2 6.2	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaining Centre &MM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capcities and opportunities Sub-Total Engaging National and Regional Academic Partners Support joint teaching, research and innovations among the National cacdemic partners Facilitate co- supervision with regional partners Facilitate co- supervision with regional partners	11,190.16 114.00 5,660.00 5,774.00	3,000,00 6,000,00 10,000,00 3,000,00 \$0,000,00 15,000,00 23,000,00	2,748,70 6,000,00 (938,86) 3,000,00 38,809,84 7,886,00 17,226,00	ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing	5 years	
4.3 4.4 4.5 4.6 4.6 5.1 5.2 6.2	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaining Centre &MM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capcities and opportunities Sub-Total Engaging National and Regional Academic Partners Support joint teaching, research and innovations among the National academic partners Facilitate co- supervision with regional partners Facilitate vous participate in IUCEA organized events to the supervision with regional partners Sub-Total Attracting National and Regional Sector Partners Collaborate with National and Regional Patners to promote technological transfer, product incubation, knowledge and skills dessimination, products	11,190.16 114.00 5,660.00 5,774.00	3,000,00 6,000,00 10,000,00 3,000,00 50,000,00 8,000,00 15,000,00 23,000,00	2,748,70 6,000,00 (938,86) 3,000,00 38,899,84 7,886,00 17,226,90 10,000,00	ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing ongoing	5 years	
4.3 4.4 4.5 4.6 4.6 5.1 5.2 Action Plan 5 6.1 6.2 7.1	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaining Centre &MM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capcities and opportunities Sub-Total Engaging National and Regional Academic Partners Support joint teaching, research and innovations among the National academic partners Facilitate co- supervision with regional partners Facilitate to- supervision with regional partners or promote technological transfer, product incubation, knowledge and skills dessimination, products and spinoff across levels and sectors	11,190.16 114.00 5,660.00 5,774.00	3,000,00 6,000,00 10,000,00 3,000,00 50,000,00 8,000,00 15,000,00 23,000,00	2,748,70 6,000,00 (938,86) 3,000,00 38,899,84 7,886,00 17,226,90 10,000,00	ongoing	5 years	
4.3 4.4 4.5 4.6 Action Plan 5 5.1 5.2 Action Plan 6 6.1 6.2	scale processors on food processing, value Develop an Equity Strategy to guide CREATES implementation activities Participate in ongoing AWARD training activities (mentorship courses, best performance recruitment) Support Staff wellness programmes Train inhouse students and faculty members on gender equit at workplace Sub-Total Attracting Regional Academic Staff and Students Updating and maintaning Centre &MM-AIST Websites with opportunities and CREATES capacities Support NM-AIST/CREATES to participate in IUCEA organized events to showcase institutional capcities and opportunities Sub-Total Sub-Total Engaging National and Regional Academic Partners Support joint teaching, research and innovations among the National academic partners Facilitate co- supervision with regional partners Sub-Total Attracting National and Regional Sector Partners Collaborate with National and Regional Patners to promote technological transfer, product incubation, knowledge and skills dessimination, products and spinoff across levels and	11,190.16 114.00 5,660.00 5,774.00	3,000,00 10,000,00 10,000,00 3,000,00 50,000,00 15,000,00 23,000,00 15,000,00 17,000,00 17,000,00	2,748,70 6,000,00 (938,86) 3,000,00 38,899,84 7,886,00 17,226,90 10,000,00 1,2,000,00	ongoing	5 years	

Action Plan 8	International academic collaboration				1	1	
Action Plan 8							
	Support the School of Life Science& Bioengineering (LiSBE) to						
8.1	development and conduct joint projects and						
	short courses with international partners		6,000.00	6,000.00	ongoing	5 years	
	Support the School of Life Science& Bioengineering						
8.2	(LiSBE) to organize and conduct joint teaching and co-supervision of						
	students with International partners		5,000.00	5,000.00	ongoing	5 years	
	Sub-Total	-	11,000.00	11,000.00			
Action Plan 9	Center Management and Governance						
9.1	Developing Five years Centre Sustainability Plan	25,048.14	30,000.00	4,951.86	ongoing	5 years	
9.2	Off-set of Monthly Centre Management Team Salaries and						
	Incentives and costs related to payleave for the centre staff	79,372.30	172,000.00	92,627.70	ongoing	5 years	
9.3	Support short term trainings to Centre Management Team to						
	enhance their performance	15,641.84	35,500.00	19,858.16	ongoing	5 years	
9.4	Support procurement of office equipment, furnishing, office						
	supplies repairing and maintanance of equipment	11,696,16	30.000.00	18,303.84	ongoing	5 years	
9.5	Maintainance of NM-AIST Printers	11,090.10	30,000.00	10,303.04	ongoing	5 years	
9.5	IVIAIIIAIIIAIICE OI INVI-AIST PTIIREIS						
		4.020 -2	2.000.00	(1.05			
		4,029.63	3,000.00	(1,029.63)	ongoing	5 years	
9.6	Maintainance of NM-AIST Air conditions		5.000.00	5,000.00	ongoing	5 years	
9.7	Covering cost for fuel expenses		.,				
	,	2,595.71	6,000.00	3,404.29	ongoing	5 years	
9.8	Maintenance and repair of the Centre vehicle	1,379.94	7,000.00	5,620.06	ongoing	5 years	
9.9	Advertise products and services to be procured		5,000.00	5,000.00	ongoing	5 years	
9.10	Purchase of one vehicle for the office uses		100,000,00	100,000,00	ongoing	5 years	
9.11	Support staff and members to participate in the National						
	(NSC) and Regional Technical meetings (TAM)						
		1,869.40	20.000.00	18,130.60	ongoing	5 years	
	Sub-Total	141,633.11	413,500,00	271,866,89	ongoing	J years	
Action Plan 10	, a,	,	100,000	2.2,000.00			
renon rum ro	Sustainable Financing						
	,						
10.1	Facilitate development of winning grant proposals(grants						
	writing support, seed money identifying calls)						
	1 11	2,477.65	5,500.00	3,022.35	ongoing	5 years	
10.2	To support operationalization of NM-AIST consultancy						
	Bureau		5,000.00	5,000.00	ongoing	5 years	
10.3	Promote CREATES/NM-AIST products and innovations to						
	generate revenue		10,000.00	10,000.00	ongoing	5 years	
	Support CREATES/LiSBE with seedfund to develop and						
10.4	conduct demand-driven short courses and international conferences						
	on a cost-plus basis		20,000.00	20,000.00	ongoing	5 years	
	Sub-Total	2,477.65	40,500.00	38,022.35			
Action Plan 11		1	,				
	Monitoring and Evaluation						
11.1	Develop a monitoring and evaluation e-system (Shared						
	across all key partners, including equity indicators)		5,000.00	5,000.00	ongoing	5 years	
11.2	Preparing Annual financial reports	2,287.45	3,500.00	1,212.55		5 years	
11.3	Preparing Internal audit reports	5,218,78	3,000.00	(2.218.78)		5 years	
11.4	Paying annual fee for external Auditing (CAG)	8,919.56	8,000.00	(919.56)		5 years	
11.5	Preparing Annual Procurement Aaudit Report (PPRA- Audit fee)	1,785.74	15,000.00	13,214.26		5 years	
11.6	Conducting Centre Performance review and planning	,	.,	.,		<u> </u>	
	meeting/workshop	4,224.24	4,000.00	(224.24)	ongoing	5 years	
	Preparing documentation and sharing of Centre success stories and	.,==	.,	(==1,=1)			
	achievement (Communications and Promotions materials newsletters,						
11.7	Calendar, TV and Radio programmes						
1	and audio visual documentary)	692.94	18.000.00	17,307.06	ongoing	5 years	
	Sub-Total	23,128.72	56,500.00	33,371.28		- ,	
	GRAND TOTAL	602,313,10	1.607.000.00	1,004,686,90		1	<u> </u>
		002,010.10	2,007,000.00	1,004,000.70		1	

Eligible Expenditure Program (EEP)	July to Dec 2021	Cummulative for the Period ending 31st Dec, 2021		
EEP 1: Salaries	1,594,673	10,897,309.87		
EEP 2:Non-procurable expenditure as defined in				
Financing Agreement	413,335	9,715,971.53		
Total EEPs	2,008,008.30	20.613.281.41		

Expendit	ures as per Disburseme	ent Linked Indicators					
Centre for Research Advancement, Teaching Excellence and Sustainability in Food and Nutrition Security							
(CREATES-FNS) July to December ,2021							
	Amount						
Disbursement Linked Indicators DLI # 1 INSTITUTIONAL READINESS	Action to be Completed	Status of Action Completion	Amount Allocated	Disbursed	Amount not Disbursed		
DLI 1.1 To meet conditions for Effectiveness		Completed	600,000	600,000			
	To meet Conditions for Effectiveness:		,	,			
	The Performance and Finance Agreements executed						
	The National Steering Committee						
	created				0		
DLI 1.2 Development Of Detailed Implementation Plans	Implementation plan approved by the Ministry of Education, Science,	Completed	500,000	500,000			
	Technology and Vocational Training						
	and accepted by the IUCEA/WB				0		
DLI #2:EXCELLENCE IN EDUCATION AND RESEARCH	CAPACITY AND DEVELOPMENT II At least 85% of activities implemented						
DLR# 2.1: Timely annual implementation of the plans	on timely manner	implemented					
DLR #2.2: Newly enrolled students in the ACE of which a		The following students were enrolled;					
least 20% must be regional (African) students	candidates enrolled are from the region	;27 (3 Regional , 11Female)					
	At least 40% of the PhD and Masters	PhD students (43 MSc (6 Regional, 23		974,196	325,804		
	candidates are females	female)	1,300,000	374,130	323,604		
		Short courses: 104 Participants (23Regional; 81National) and (
	Short courses	Female 19; male 85)					
DLR#2.3: Accreditation of quality of education programs		Stakeholders validation workshop was					
	programs approved by national accreditation body.	neid and the					
	At least one PhD and one Master	10 Draft curricula (5 MSc & 5 PhD)	600,000	300000	300,000		
	program approved by international accreditation body	resubmitted to TCU for Accreditation					
DLR#2.4: Partnerships for collaboration in applied research	•	A total of 15 MoUs were signed (3					
and training collaboration	4 with academic institutions, 1 with	private companies & 13 Academic/	200,000	200,000	-		
	industry / research institute and 3 with partner institutions	Research partners)					
		48 papers were published in peer	500,000	500,000	-		
DLR#2.5: Peer-reviewed journal papers or peer-reviewed	reviewed research articled co-						
conference papers prepared collaboratively with national, regional or international co-authors	authored by partners, published, annually						
DLR#2.6: Faculty and PhD student exchanges to promote	At least 16 students with at least two	A total of 18 PhD students and faculty		188,000	512,000		
regional research and teaching collaborations	week internship in a private sector company or a local institution or	staff participated in exchange programme of at least two weeks for					
	international institution	research and teaching activities					
	At least 12 academic staff with at						
	least two week internship in a private sector company or a institution or						
	international institution						
DLR#2.7: External revenue generation	At least \$31,000 in year one,		000 000		900,000		
	\$351,700 in year two, &722,700 in year three and \$602,700 in year four,		900,000				
DLR#2.8: Institution participating in benchmarking exercise	CREATES-FNS participates in the	The Centre submitted Institution data	100,000	100000	0		
	Partnership of Applied Sciences, Engineering and Technology						
	(PASET) benchmarking exercise.						
DLI#3: TIMELY, TRANSPARENT AND INSTITUTIONALL			I				
DLR#3.1: Timely Withdrawal applications supported by interim unaudited financial reports for each ACE	Timely Withdrawal applications supported by interim unaudited	Withdrawal Application was submitted by the CENTRES	75,000	30,000	45,000		
·	financial reports	*					
DLR#3.2 : Functioning audit committee under each Eastern and Southern African Higher Education Institutions	•	Three NM-AIST Audit Committee Quarterly meetings were held to		30,000.0	45,000		
and Southern African Higher Education Institutions	in a year.	discuss Audit findings					
DLR#3.3: Functioning internal audit unit for each Eastern and	Project accounts audited annually and	Quarterly Audits were carried out by		30,000.0	45,000		
Southern African Higher Education Institution		the NM-AIST Internal Audit Unit and findings were tabled to the Audit					
	end of the financial year	committee of the Institution					
DLR#3.4: Transparency of financial management (audi reports, interim unaudited financial reports, budgets and			75000	30,000.0	45000		
Annual Work Programs are all web accessible)	plan published on the university						
, ,	website						
DLR#4: TIMELY AND AUDITED PROCUREMENT DLR# 4.1 Timely procurement audit report for each ACE	Procurement audit report tabled in	Procurement Audited report was	150.000		150,000		
Committee of the c	the Council Audit Committee on	developed and tabled tabled at the			.55,000		
DI P#4 2: Timely, and selected as a second assessment	quarterly basis	Council Audit Committee Procurement done based on the	150 000		150,000		
DLR#4.2: Timely and satisfactory procurement progress report for each ACE		annual plan developed	130,000		150,000		
	procurement plan, advertised and						
GRAND TOTAL	approved by the s of tender Board		6,000,000	3,482,196	2,517,804		
			5,000,000	J, 102, 100	2,011,004		